

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
December 14, 2012

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. in the Capitol Rooms of the University Union, WIU Macomb C

President Jack Thomas
Legal Counsel Representative Matt Kwacala
Board Treasurer and Vice President for Administrative Services Julie DeWees
Administrative Assistant to the Board Kerry Lemaster
Provost and Academic Vice President Ken Hawkinson
Vice President for Student Services Gary Biller
Vice President for Quad Cities and Planning Joseph Rives
Vice President for Advancement and Public Services Brad Bainter

Advisory Group Representatives present:

Faculty Senate Chair Steve Rock
Student Government Association President Caleb Markey
Council of Administrative Personnel President Jennifer Grimm
Civil Service Employees Council President Bill Rupert

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the recognition from numerous different outfits there on it. A couple other things, when I say we be good,

PRES REMARKS

President Thomas said thank you Trustee Epperly, and good morning. Welcome to what is to be an exciting weekend here at Western. We are not just here today for the Board Meeting today, but for Honors Convocation this evening as well as combined commencement exercises tomorrow, and we look forward to congratulating a new class of Western alums.

I am also very pleased to report that Western Illinois University has been selected as a "Best for Vets College" by Military Times EDGE magazine for the third consecutive year. Western is ranked 22nd this year and that is up four spots from last year in 2011. Western is the only Illinois four-year university in the top 25

With regards to our budget, the State of Illinois has finally paid us all of our funds for FY12, but we have not received any funding for FY13. The state currently owes us over \$34M for FY13 payrolls and \$5.4M for MAP funding. While we wait on the \$39M we must continue to be fiscally conservative in our approach to ensure that we are able to meet our contractual and payroll obligations

been doing for a number of years, terms of fiscal management. However, I would like to share with you today a few ways in which we are

number of years, but I just want to do a brief recap of what has happened over the past few years. Trustee Ehlert Fuller and I have been talking and I just want to briefly mention some of those things to you.

This year, all of the Vice Presidents, Vice Presidential areas are currently operating at 75% of their allocated operating budget funds. There have been some areas that have put forth an argument for loading the 100%, and because of bills being paid up front and different things that we have to do we have loaded the 100% for the operating funds. For the pas

be mission-focused for all areas of the University.

All areas had a 3.5% reduction in FY11 if you remember that. In Academic Affairs, this reduction was achieved in part by combining areas in the College of Business and Technology which resulted in two fewer departments. We went nine academic departments to seven departments. We combined Distance Learning, International Studies, and Outreach under the leadership of Dr. Richard Carter, and we eliminated an Associate Dean position in the College of Arts and Sciences and restructuring the Associate Dean position in the Library, and we also combined two departments in the College of Education and Human Services.

Academic Affairs and the QC have centralized personnel budgets at the VP level. This means that all current year

FY13, in Academic Affairs, 29 positions were eliminated. There are currently 30 open faculty positions for FY14. These positions will only be filled if there is critical need.

of the Vice Presidents and we , to do well in terms of fiscal management. As you all know, we had over 150 retirees last year, and in order to make sure that we are able to continue to provide our students with a quality and well-rounded education as well as to make sure that we are very sound in what we are doing in our areas and the University. We do have to do some hiring, and last year this past fall we did more hiring than we did in the past few years. We had to do that because these were essential positions where we had to hire individuals in those positions. As I said, we had twice as many people retiring last year as we did in the previous years. We had the demolition of ken off the deferred maintenance list. The

future of Higgins Hall has been evaluated twice, once prior to my presidency and now during my

presidency I had it evaluated again, and based on the Master Plan, it will be closed at some point in the near future. However, we did have a second evaluation there to see what we could do.

This year all vice p areas had a 2% reduction, and thereby cutting back on equipment, supplies, various other things that are needed.

These are just some of the actions that have led to contingency funds and reserves that allow us to address cash flow needs. The Vice Presidential Planning and Accomplishments reports in the spring will highlight additional measures being taken to gain efficiencies here at the University. So, we are doing all that we can to make sure that we are addressing the budget situation, the cash flow situation and the reductions

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As many of you know, the Governor stated that we need to solve the pension issue, and what we have stated, and what I have stated is that if we incur any costs in terms of pension, we want to make sure that

discussions regarding the pension, capital funding, and MAP funding. The Provost and I participated in discussions in Quincy, Illinois, which was basically a discussion that Tom Oakley and I arranged for community colleges, public schools and

year we had about 20 students and I think we have about 70-80 of those high-achieving students already the right direction.

In response to what Trustee Epperly mentioned, we are pleased with the work we are doing in International Studies. On October 30-November 2, Rick Carter and I took a trip around the world in just three days. We visited, and he had me walking to these embassies from one place to another. Thank God with embassy officials from South Korea, Japan, Peru, China, Ecuador, Brazil, Botswana, Thailand and maybe one other. We did all of this by visiting embassies in Washington, D.C. I am pleased to say that because of our visits and conversations, Western will be welcoming ten new students from Thailand this spring semester. I do want to thank Dr. Carter for working this out. These are Royal Thai honors scholars, the academic best, and are financially sponsored by the King of Thailand. As these are the first Royal Thai scholars being sent to Western, the Minister of Education as well as Educational Councilors will be visiting our campus during the spring. Individuals will be visiting our campus and if they are satisfied and if the students feel that they are having a good experience here, they will send more doing with increasing the number of international students.

As you all know, Rick and I traveled to China, we literally went to China, last spring. We did get seven students enrolled this past fall from China and more students are to come for the next semester.

We are very pleased to be participating in the State of Illinois Higher Education Trade Mission to China.

Department of Commerce and Economic Opportunity about our relationship with and recent visit to China. So, we hope to get more students from China in this effort as well.

Finally, I would like to welcome the new Director of Public Safety, who is also a graduate of Western and he comes with much experience from the Quad Cities area

Julie DeWees will formally introduce him. I see you Julie.

We hope to see all of you at our Honors Convocation and Commencement Ceremonies this weekend. This co

Trustee Houston said just a comment. When you think in terms of budgets and the State of Illinois and the Capitol Fax on a daily

Medicare, those type tunnel any time soon, so as we think in terms of funding for higher education, the chances of any o go the other way.

a silver lining and in this case your run down, Dr. Thomas, of things that have happened at the University to become more efficient is a plus, and I appreciate, I think we all do, hearing about what has happened.

to the lowest level is a really effective way to create efficiency so appreciate that run down, and

LEGISLATIVE UPDATE

Jeanette Malafa said hello. We all just got done with veto session 2012, not much happened; however, there was a new pension plan that was put out: House Bill 6258. It was put out not by the legislative leaders, but by Representative Nekritz. This real quick. Tier One members in this new plan, I have to read it, so the current state employees that have been here since 2010. The COLA would only ap \$20,000 for those eligible for Social Security. COLAs would take effect, as an effective date of the bill

take care of us,
wonderful.

President Thomas said Jeanette can you briefly talk about concealed carry and where we are? Ms. Malafa said concealed carry looks like it might be resurfacing. There was a circuit court decision that said that the state had to come up with a better law. The lobbyist for the NRA is very happy. He hopes that nothing just happens. All he has to do is kill a bill for all of spring session, not let anything pass, and then they

owed, he negotiated the bill, it
that schools, businesses, and

the pike. So, that also could happen during lame duck as well, again nobody knows anything.

Trustee Houston said Federal Appellate court ruled that the state has 180 days to put something in

University of

January 2nd

professional artists, hopefu high schools, high schools, student groups,
and WIU private artists in town and surrounding areas. They will put together a design package for their
bulldog and submit it back to us on March 25th, at that time I have a committee formed of my committee,
some community leaders, a representative from the Western Illinois Art Council downtown, a committee

I choose 12 designs out of those however many we get,
hopefully we get quite a few of them. In the meantime, we will be soliciting sponsorships for bulldogs at
two-tier level, right now.

s name on it that will be
mounted on the bulldog, \$100 artist materials stipend for the artist, all publications, print, marketing, that

graduate, and 77 bachelor of general studies students. The combined ceremonies will include presenting graduating seniors their diploma covers, hooding the graduate degree candidates and presenting six

to promote homecoming in 2013. Finally, in University Relations and the Visual Production Center, the holiday card, we actually went to Jan Clough in our Art Department and asked her to find us a student who could create a holiday card for us, and unbeknownst to us the student selected-her mother actually

I Tenisha actually came in to visit with us, so if you have seen the holiday card, I think she did a great job and just highlights what our students can do for us here and we sent about 800 of those out as well as a stamp on it that is a mirror of the card itself. The Visual Production Center continues to work with us to design billboards, advertisements, and for newspapers and television that promote WIU both on and off campus. Teresa Koltzenburg and Darcie both worked to create a new 30-second commercial which began airing in November on KHQA in Quincy.

Our student videographer, Daniel Kruzel and Teresa also created a start wearing purple video, and

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Quick update on applications and acceptances for next year, our numbers are looking good for the fall of 2013. As of December 1st, the freshman applications and accepted students are up 1.7% compared to a year ago this time. We have offered 1,189 Western Commitment Scholarships. As Dr. Thomas mentioned 76 of those are Centennial Scholarships, which is the top level scholarships, so overall we have offered 179 more scholarships than last year at this time across all levels. If you remember the timing that we

also got

programs to bring back students who have stopped out and need to return to finish their degree, our

We received notice that our SIU School of Medicine Rural Health Initiative grant has been funded, and so regional telemedicine plan to improve health care in certain strategic areas.

I mentioned our Hispanic students. I want to say a couple more words about Casa Latina. The total number of students enrolled in that area has increased again in 2009, it was 619 studen

got another one called the Wise Latina Series where various programs occur throughout the year to address issues specific to female Hispanic students. And then, ale youth mentoring p . They have over 200 people. And then, the Latin American Student Organization has worked with transfer students going out to community colleges and talking about the experience at WIU, and the resources that we have available for Latino students.

In the Union, you recently approved bond for a renovation and that renovation is continuing or beginning Murray Street Cafe floor over the fall to spring break, and then if you like t e abating the

that we can re-open that food court area for our students come next August.

In our Veterans Service Center, I would like to report to the Chairman we are a member of the Service Members Opportunity Consortium. We were one of the original members of that. There are over 1,900 institutions that belong to that consortium. These colleges and universities work together to make it easier for service members and their families to get enrolled, to enroll in college programs, do credit transfers, those kinds

meeting with some of our new freshman. We hope to continue that program, and strengthen it even more by working with the new FYE experience that Dr. Hawkinson is working on.

tion one of our students
for his current record; Jamario Taylor is tied for fourth in the country in the high jump with a 7.5
so he can really get off the ground. was

but we realize that we can always do better and so I ask for their ideas. What can they help us with? They walk this campus day and night. T

. And I continue to work with our new Director of OPS, Scott Harris, with our Physical Plant and UHDS to pass along those ideas. The other thing that occurs in these meetings, which is interesting is, I ask them every time after we have something occur what have you of interesting to hear all the rumors that have gone around and how those things tend to grow and so what we do in these visits is really talk to them about the facts, the facts of what really happened and when it happened and what we can all do as a community to make this place a safer and better campus. But I want to conclude by saying I feel Western Illinois University is overall a very safe campus.

One final thing I do want to mention, a special person in my office who really helps me keep everything put together and helps our whole unit work well together, and that is Ms. Beth Oakley, and she has been selected as the Civil Service Employee of the Year. Beth, would you please stand and be recognized? Mr. Chairman that concludes my remarks, to entertain any questions or comments.

Trustee Epperly said thank you Gary. A couple of things before I ask the others, I did actually ask Gary to and that, that to me we had to ask that question. But also, would be interested in our Student Trustee and SGA, anything to add to the comments from the student perspective?

SGA President Caleb Markey said I would concur with Dr. Biller. The students I have talked to they feel , and I feel just as safe as when I started

had a couple of high p

work the residence halls.

They know t
Hare said thank you.

Trustee Epperly said a couple questions. One, I was confused in all the numbers there. I got the all student retention rate. What was the OAS retention rate? VP Biller said the OAS retention rate for the 2011-2012 class that came in was 57.4%, for the regular class that came in in 2011-2012 it was 71.2%, which gives us an overall retention rate of 67.7%.

Trustee Epperly said I had two other q
have the time.

. I did not take the time. I did not

is 10:30, we will take a 15-minute break, be back in 15 minutes.

The Board of Trustees took a break at 10:30 a.m.

The meeting resumed at 10:46 a.m.

comments by VPs, Julie DeWees, Vice President for Administrative Services, Julie.

Administrative Services

Vice President Julie DeWees said

Trustee Epperly joked remember hope is not a strategy. Any questions for Julie? With that, I again want grad. I saw in the newspaper that his replacement is a Western grad, and so the new police chief in Rock

Trustee Houston said as someone who has hired police chiefs, I was very, very impressed with your background and experience and feel very, very fortunate to have you operating our Office of Public Safety.

Quad Cities and Planning

Vice President Joe Rives said good morning. I have some good news to report, as I was coming in to the Capitol Rooms this morning I received notification from the Capital Development Board that they have

Retreat that we form a matrix to present to President Thomas and you of recommendations of where committee of about 70 now, 20 are external members, so we have a nice balance between higher that you might have or recommendations.

Trustee Taylor said quick question, is this online? VP Rives said it will be as soon as this meeting is over. Trustee Taylor said oh, ok, and it will be PDF so people can print it out and what not, ok.

Trustee Ehlert Fuller said congratulations on getting that planning committee up and running quickly. VP Rives said thank you. Trustee Ehlert Fuller continued the genesis for that happened I think in discussions at the trustee retreat in July where we all had been reading more and more from the Association of Governing Boards and other sources about the current and future competition and stresses on higher education, so therefore this committee idea was born. And, one of the first things you did was in addition to gathering people together to serve on the committee was to bring individuals from the Board of, Illinois Board of Higher Education to make a presentation on the current state of affairs in higher education from their point of view, and what do they see going forward. The information they provided, I heard it referred to as sobering. I printed off their pre through. Would you be willing to, and I think that the work of this committee will be based as much as anything on the kind of information that they can access easily, would you be willing to at our next Board meeting do a summary of their presentation? Just so that all of us can generally see and hear what they had to say seems very powerful. And then at each Board meeting as you go forward let us know how the committee and strategic plan updates so the campus at large has an opportunity for review and feedback as well.

presentation, their PowerPoint, did you receive the PowerPoint from the Illinois Board of Higher University Planning website, so what I will do is get the link to you and should you rather have hard copy or another form if you can Epperly said good, because that was a very, very good and interesting and challenging PowerPoint in there, so yes thank you. Any other questions for Joe?

ADVISORY GROUP REPORTS

Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:
Student Government Association President - Caleb Markey

The submitted Consent Agenda is as follows:

We applaud the beginning of the Long Range Planning Committee chaired by Vice President Rives. It is important to look at where higher education in general is going in the future, as well as where WIU specifically needs to be in this process. By striving to meet our core values, we are confident that WIU will continue to be a successful institution of higher learning.

To supplement the Western Commitment Scholarship program, we are pleased to learn that a transfer student scholarship program is being initiated. Transfer students represent a great opportunity for our institution, and we should be aggressively pursuing these students.

All constituency groups have received presentations on the revised Master Plan and have endorsed it.

findings are simply not realistic and taken out of context. Nevertheless, when the media grabs on to sound bites like this, it hurts our reputation, undeservedly. We applaud the efforts of the University and the Office of Public Safety for continuing to keep the campus community a safe and secure place to work and learn.

The WIU administration is commended for continuing to have the University function at a high level despite the budgetary situation.

Council of Administrative Personnel President Jennifer Grimm

COAP President Jennifer Grimm said I submitted the report. If there are any questions, I would be happy to answer them. Trustee Epperly joked can you be a little quicker?

The submitted COAP Report is as follows:

Over the semester, the Student Government Association has sponsored several organizations for the purpose of helping them host activities that benefit the campus and the Macomb community. One such

Thanksg

We received a presentation from the FYE Review Committee along with recommendations. The basic

Finally, a year ago Gladys Anderson Preemption, Illinois originally. The intent of her planned gift, the original part was \$250,000, she bumped it to \$800,000. We received the last disbursement this week to bringing it to \$990,000 to establish an endowment that will support teacher education on our campus, and some of it specifically for minorities who want to be teacher moving forward with that. We have a planned giving inventory now of approximately \$35M. That means we are aware and have documented \$35M in support from bequests and estate gifts in the future. We

interested Preemption, Illinois, is where I went to grade school the republicans here rocking and rolling and President Obama has gotten a lot of acclaim for their social media campaign and what they did through that and so forth, but one thing I found very interesting, this is something that the table to think about or look into if you can, but I read the other day that they had a one click donor system through social media, basically through phones, but they referred to it as a one-click donor system, and the donors that used that gave four times as often and three times as

may be something that would be of interest to the Foundation if we can look into it and so forth. VP

Report on Purchases of \$100,000 - \$499,999.99 Receiving Presidential Approval

Our total enrollment fell by 2.7% this fall due mostly to a smaller freshmen class. This is a trend that happened to all of our peers, most of our peers in state. Only SIU Edwardsville, UIC, and Northern were the only state institutions that saw marginal growth in their freshmen class. As I outlined in the report, . Schools that ten years ago were major feeders for us now look at us exclusively as an alternative admissions school. The Western Commitment

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first day when we can do a year-to-year comparison for the Western Commitment Scholarship, and we have over 200 more students that fit that criteria who have applied and been accepted to date as we were at this point last year. As we work to reestablish our foothold in the suburban Chicago area, we face intense competition. We have more regional-based counselors in that area than all of our peer institutions, and everyone is fighting for quality students who can afford a 4-

students from Cook County. Many of these students demonstrate the academic abilities to succeed, but lack the financial resources to continue their education past their first semester, which is why I think you say the difference between retention rates for our regularly admitted students and our alternatively admitted students in our OAS program. Contrary to popular belief, it has less to do with their academic preparation, and more to do with their ability to afford their education.

As I outlined in the report and shared with you during the summer Retreat, the balance between students ability to pay and their academic ability, is our current reality and will become a major part of our future. Gary talked about our unmet need, t cted family contribution is their gap. We need to decide who we want our students to be, and make sure that those

with deans and department chairs to focus their institutional resources from the Foundation, who they hire in their office, how we distribute talent grants and tuition waivers to students who both demonstrate academic ability, but also demonstrate need. We need to balance merit aid and need-based aid.

I have plenty more to share, but I want to make sure that we have time for questions, and I just wanted to draw your attention to page 177 in your board report that shows our 2% target. We reverse engineered that planned growth and enrollment for this next year. Mostly to change our mindset from being focused on growing enrollment through new freshman and new transfers to being focused on growing enrollment
117, sorry, page

Chair Epperly said I have just a couple comments under that section, I gues
wait a minute, am I in the right spot? Page 144, is that part of this? Trustee Early said no. Chair Epperly

Trustee Griffin said Dr. Rives, do you have anything to add to this? VP Rives said no, I just apologize for stepping out. That was a counter-of
joked
and ah, the

counter-offering my counter. Trustee Griffin said ok, ok.

Trustee Taylor said quick question. When I see that you want to increase enrollment, was it by 2.7%, I find it right now.

first time. Trustee Epp

joked

s this. Anyway, I sent a note to Matt and asked him to explain those in some details so I could understand what they were saying, and he sent actually a very good email and explained each one and so forth so I

. I guess you could say as to interesting with a couple of those at least is that those are national standards, so you can really look at , and really compare them to other institutions and have a good feel as to

And then the second thing, so Matt if you would forward that to everybody I would appreciate it, and then administrative costs p universities over the last number of years, but the last reporting period was 2010, and so I would hope that he standpoint of a number of things you discussed early and so forth there on it, because to me we have to keep that competitive advantage from that standpoint, so good job from that standpoint. President Thomas said thank you.

Resolution No. 12.12/1: Self-Insured Student Health Insurance Program

Trustee Griffin said the first of two resolutions, resolution no. 12.12/1.

Trustee Griffin Moved to lay on the table action on Resolution 12.12/1: Self-Insured Student Health

have to take any action today.

ready to vote in May. Chair Epperly said Bill, Cathy, are you ok with that? Trustee Early said yes, I was going talked and that would make a lot of good sense, and that was exactly why we wanted to do that. We had and we could share that information with everybody so that we would have a better idea for later on. That is perfect.

Trustee Houston said when do we anticipate that the new insurance program would take effect for the August 1st of 2013. Chair Epperly said July 1. Trustee Griffin said yeah, so six months after. Trustee

Motion Carried.

Resolution No. 12.12/2: Eliminating Transfer Student with Associates Degree Cost Guarantee Program

Trustee Griffin moved to approve Resolution 12.12/2. Trustee Houston seconded the motion.

Director Andy Borst said

-year cost

qualify to lock in their tuition, fees, room and board. There was a need to create a transfer scholarship to incentivize students to enroll. What we were finding is that students who qualified for the one-year cost reduction, it was a great benefit to those students had already committed to being at Western, so what this will do is eliminate the one-year cost reduction and then use the additional revenue from tuition to fund the transfer scholarship of the \$1,000 for students

WHEREAS recent research (Avery & Hoxby, 2004) on college choice suggests that labeling a financial
tual award amount. Students are more likely to
respond to an award labeled as a scholarship than an award that reduces their cost; and,

WHEREAS Western Illinois University is the only public university in the State of Illinois without a
recruitment scholarship program for transfer students; and,

WHEREAS Western Illinois University will explore using the additional revenue from eliminating the

WHEREAS Western Illinois University has a need to periodically review and present the Internal Auditing Department Charter to the senior cabinet and the board to be in compliance with *International Standards for the Professional Practice of Internal Auditing*; and,

WHEREAS The Board has had several new members appointed since the last presentation where changes were approved; and,

WHEREAS the Internal Auditing Department Charter includes the purpose of the Internal Auditing Department, the organizational structure and authority of the department, the statement of professional practice, the state of independence and objectivity, the types of audit services, the audit objectives, the duties and responsibilities of the Internal Auditing Department; and,

WHEREAS the Internal Auditing Department Charter includes the procedures of the audit department, including: the planning of a two-year audit schedule that is created and updated annually; performing the engagements by completing planning, fieldwork and issuing reports of the

an annual basis by
September 30:

THEREFORE be it resolved that the Board of Trustees is presented the Internal Auditing Department Charter for annual review.

Western Illinois University Internal Auditing Department Charter

Mission: The Internal Auditing Department is dedicated to improving University and Foundation operations by providing independent, objective assurance and consulting services.

Purpose: Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The intern audit review and appraisal process does not in any way relieve other University or Foundation personnel of the responsibilities assigned to them.

Organization and Authority: The Internal Auditing Department is a vital part of the University and Foundation. The Department functions in accordance with University Policies and the Fiscal Control and Internal Auditing Act (FCIAA) enacted by the State of Illinois (Illinois Compiled Statutes, 30 ILCS 10).

The Internal Auditing Department reports administratively to the President of the University and functionally to the Audit Committee for the Board of Trustees of the University. The Department provides results of reports relating to the WIU Foundation activities to their Audit Committee. This permits independent and unbiased judgments essential to the proper conduct of audits. The Internal Auditing Department has free and unrestricted communication with management and members of the Audit committees.

In carrying out their duties and responsibilities, internal auditors will have full, free, and unrestricted access to all University and Foundation activities, records, property and personnel. No officer,

administrator, or staff member may prohibit the internal auditors from examining any University or Foundation record, or access to personnel which is deemed pertinent to the audit, review or investigation. Internal auditors will handle any information obtained during a review in the same prudent manner as the custodian of such information.

Statement of Professional Practice: Western Illinois University is committed to the professional practice of internal auditing. The Internal Audit Department will function in compliance with the FCIAA and follow the by-laws and requirements established by the State of Illinois Internal Auditing Advisory Board. This includes upholding the principles of integrity, objectivity, confidentiality and competency as defined in the Institute of Internal Auditors (IIA) *Code of Ethics*, and adhere to the *International Standards for the Professional Practice of Internal Auditing (Standards)* adopted by the IIA. Standards or guidance issued by the American Institute of Certified Public Accountants, the General Accounting Office or other governing agencies may also be followed if appropriate.

Independence/Objectivity: Internal auditing staff will be independent of the activities that they review. The internal auditor has no direct responsibility or any authority over the activities or operation he/she reviews. Independence requires that the internal auditor carry out work freely and objectively. The internal auditor should not implement accounting procedures, controls or prepare financial records that without adversely affecting their objectivity.

Auditing Objectives: The objective of the Internal Auditing Department is to assist management in the effective discharge of their responsibilities to meet organization goals and objectives. To accomplish this, the Department will furnish management with analyses, recommendations, counsel and pertinent information concerning the activities reviewed or investigated. The attainment of this overall objective involves such activities as:

1. Determining if the overall system of internal control and the controls in each activity under audit are adequate, effective, efficient and functioning.
2. Determining the reliability and adequacy of the accounting, financial, technology and reporting systems and procedures.
3. Ensuring risks are identified and managed.
4. Developing the skill set and competence of the internal auditing staff.
5. Determining if University and Foundation activities are in conformity with generally accepted accounting principles; policies and procedures; state and federal laws and regulations; contractual obligations and good business practices.
6. Ascertaining the extent to which the organizations assets exist, are properly accounted for and are safeguarded from losses through theft, fraud or other means.
7. Recommending operational improvements.

Audit Services:

The Department of Internal Auditing performs internal operational, technology, compliance and financial related audits of programs, functions, services, departments and accounts under the budget authority of the University or Foundation. There are four primary types of audit services provided:

1. Assurance Services: Assurance Services provide an objective review and examination of evidence for the purpose of providing an independent assessment. The scope and nature of services include review and evaluation of: operational efficiencies and effectiveness; adequacy of policies and procedures; reliability of financial and operational systems; compliance with regulatory requirements at the University, State and Federal levels; safeguarding of assets and

accomplishment against stated goals and objectives. Information Technology reviews may be included as part of the assurance services.

2. Consulting Services: Consulting Services are advisory in nature and include such items as: assisting in the recommendation of standards and techniques of control to be applied in developing systems and procedures; lending assistance in systematic analysis of operations, activities or data; or providing limited training relating to controls, compliance and/or governance processes or frameworks. The nature of consulting services will be agreed upon with management. This may also include serving in an advisory capacity on committees. When

GENERAL DISCUSSION AND ACTION ITEMS

Chair Epperly said with that, moving into general discussion reports. We have two information reports. The first one is report number 12.12/6, the facility assessment report. Julie and Scott?

Facility Assessment Report

VP DeWees said do you have on, some of the plans that we have for next year. Trustee Houston said given the budget constraints that doing.

Chair Epperly said and I just want to, I call it beat the dead horse again or the proverbial dead horse.

s and so forth there from the fees, the computer fee, whatever all that be, but I just have to reinforce that to me, in the art, but we have to stay in . VP DeWees said it is. Chair Epperly

be right up at the top there on it.

Trustee Ehlert Fuller said I really like to see this set up this way. For a long time we talked about the big this list is very useful. VP DeW s projects, the money for

Fiscal Year 2012 Master Plan Update

As you recall, we talked earlier today about the 3-D Art Facility, here are the big scissors again. What is the 3- ceramics

-D Art Facility was actually open during homecoming. The Tanner broadcast facility, actually I learned something, you know how you learn something new every day, this should say Olson because as Joe pointed out in your

talked about last night at dinner where students practice their skills, do their homework in the clustered major where they live. This was an example of an electronic classroom. I

you saw in Olson last night when you engaged in your tour. This was presented to you last year with a promise of a ribbon-cutting next year, and as you can see at homecoming after the 3-D Art Facility had its ribbon-cutting, everybody went over to Corbin/Olson. Within Corbin/Olson, last night when you came in for dinner you walked into this area where we had dinner. The computer lab you saw and the innovation going on with University Technology. Last year, speaking of University Technology they had promised you a new digital commons so when you walk in the first floor of the library and sensing this diagram you digital commons and if you are to turn left from that vantage, you

share point things going on and all kinds of neat innovation.

Our second principle that you endorsed in the Master Plan is the linkages between the campus areas. This is how you navigate campus. To begin on very limited resources, you can see some significant accessibility enhancements. You can see the new seating area in the mall. The Western stonewall sign, if

Care events you read about in the report are continuing both in Macomb and the Quad Cities. Something that has significantly helped the bottlenecked bus cut outs, and you might have seen these where the bus pulls off so

looking down Charles Street and the City of Macomb invested significant funds this summer to enhance Charles Street.

On River Drive this is our new stop light, you had expressed concern that River Drive and 34th Avenue in Moline

The Quad Cities Phase I has been recognized as two of the awards we received. We have applied for LEED Gold status on Phase I. We applied with 5 points over the gold threshold. We should be hearing from the United States Government in the next couple weeks, so

Sustainability, you heard Bill Epperly this morning talk about fibers now out to the farm, so they can do all the good work on high speed internet as opposed to modem. Sustainability is also the Nahant Marsh for the Quad Cities students.

The next parameter that you endorsed in your master plan was accommodating growth, go ahead, so you

Campus as well as the region. Riverfront Phase II is a growth item. Just to bring all trustees up to speed, here is what will be facing the river. S

be our front door to Phase II. The buildings that connect, our students have asked for safety and security reasons, you can see the glass walkway to my right. The back of the building you just looked at so this is

at your last meeting. When you approved, you told the of what it will support. You had approved the Science Complex, and this was the last rendering that was done. You had approved Riverfront Phase III to complete the development of that campus, life safety code enhancement you had approved. And finally, you had approved planning for the Visual Arts Center that was discussed earlier in the meeting.

The fifth of seven planning principles you endorsed was a strong infrastructure. There are some capital renewal projects, state-funded projects moving ahead including the replacement of Brophy chiller and the important that the University data center get done, and I believe this work is going to begin over the break, because if the room temperature exceeds 80 as you see on the

actually the first step in building a Performing Arts Center because you need the electrical grid and capacity to handle the Performing Arts Center, so the high voltage action items are very critical. Julie referenced earlier the steam lines, just to give a visual of what they are. Julie also referenced the new black post lighting that you see on University Drive. We had discussion today about the interior of Thompson Hall. Thompson Hall has been abated,

modal/train station that
development downtown next to us. It was proposed as a three-phase development. I do say proposed as, I
was in Chicago Tuesd
going to be two-phase construction cause market studies have become very strong and favorable for
tely-owned housing next
to Western, not owned or operated by Western, market-rate.
little more housing and then the advent of retail. When I showed this slide to people across campus,
Carolyn might remember, by an Economic Development Authority grant so there has to be some job
WIU administrative building, it needs to be relabeled
a business location, so we will get that relabeled. In Phase III as
presented at the time was more market-rate housing and perhaps a movie theater. Further discussion and
analysis say that parking, a parking ramp is more critical than a movie theater, because of the demand for
-friendly housing. This is the first of many
examples of what it could look like. When it said student-
bedroom apartment as we know apartments today that you could put in a wall and all of a sudden it
becomes a more traditional studio suite housing that you could accommodate 18 year olds, again, owned
by the community, owned by private industry not by Western. This is an example of what the retail will
look like. The whole development is going to be LEED Gold, which is what that slide emphasizes so go

Trustee Ehlert Fuller Yes
Trustee Epperly Yes
Trustee Griffin Yes
Trustee Hare Yes
Trustee Houston Yes
Trustee Taylor Yes

Motion Carried.

Resolution:

WHEREAS pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of September 30, 2011; and,

WHEREAS pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the executive session minutes of September 21, 2012, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves for public disclosure at this time the following executive session minutes: September 21, 2012.

Resolution No. 12.12/5: Macomb Campus Master Plan 2012-2012: Enhancing the Student Experience

oe Rives and Scott Coker to talk about the Macomb Campus Master Plan 2012-2032. VP Rives said thank you to the folks behind me in all areas of the room. As Scott goes to Scott. It was a great honor and privilege to be a co-

here so how do we transform the academic environment, strengthen our identity, the outdoor experience . Parking and getting around campus is very important, how pedestrians get across campus, so next slide. So, those previous slides were the pictures of what we were going to talk about, very well, these are all the things the Master Plan addresses each of those issues with. So, we have a draft

WHEREAS the Master Planning Review/Update Team hosted ten days of campus and community briefings with the campus architects (Smith Group JJR) for a wide array of constituencies; and,

WHEREAS the collaborative review/update process produced a comprehensive plan that builds upon the successes of the last *Campus Master Plan* to build and maintain premier facilities that support and advance the academic mission and service operations of Western Illinois University; and,

WHEREAS the review/update to the master plan was endorsed by the Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association; and,

WHEREAS the Western Illinois University Board of Trustees has been actively engaged throughout the meeting:

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves implementation of the *Macomb Campus Master Plan 2012-2032: Enhancing the Student Experience*, and commends the campus community for advancing the goals, priorities, and objectives of *Higher Values in Higher Education*.

Resolution No. 12.12/6: Transfer of Property to the Illinois Department of Transportation

Trustee Epperly moved to approve Resolution 12.12/6. Trustee Early seconded the motion.

Chair Epperly said for explanation purposes, Julie, my first comment when I saw that my first thing was, I if it was a phone call or an email, was where is this at? So, please tell us. VP DeWees said so, this is a portion of the Kerr Farm, located northwest of Macomb, and we have a map, and the highway bypass is coming through so the Illinois Department of Transportation is going to be taking some of that pro

ot quite half of an acre. VP DeW correct. Chair Epperly said to be sold to them for that? VP DeW through the northwest part of the property. Chair Epperly said will it divide the property or just hit the corner? VP DeWees said just the corner. Trustee Houston said but there will be a part on the other side, yeah. Trustee Griffin said is there a part down near it would be the north of 136?

west of the golf course on Tower Rd. So if you go west approximately a mile and a half of the golf , so, the bypass is going to go from 136 on the west side of ff the Kerr Farm. Just ery edge of the

Mr. Coker said no, the road is just taking that, our , no. Trustee Griffin said oh, ok, be access. Mr. Coker said I t

thank you. Trustee Houston said and this refers

| | |
|-----------------|-----|
| Trustee Hare | Yes |
| Trustee Houston | Yes |
| Trustee Taylor | Yes |

Motion Carried.

Resolution:

RESOLVED, that William L. Epperly, the Chair, and Donald W. Griffin, the Secretary, of The Board of Trustees of Western Illinois University are hereby authorized and directed to convey and grant the temporary use of the university's interest in the following described real estate in McDonough County, Illinois, to the People of the State of Illinois, Department of Transportation for highway purposes for the sum of \$79,190:

A Part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, being described in detail as follows, using bearings referenced to the Illinois State Plane coordinate System West Zone, NAD 83:

Beginning at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817, said point being 24.38 feet radially distant northerly from the proposed centerline of FAP 407 (IL 336); thence South 89 degrees 05 minutes 03 seconds East on the north line of the Northeast Quarter of Section 27, 313.45 feet to a set iron pin with cap said point being 152.79 feet radially distant southerly from said centerline; thence South 57 degrees 08 minutes 49 seconds West, 277.17 feet to a set iron pin with cap said point being 150.00 feet radially distant southerly from said centerline; thence South 00 degrees 41 minutes 10 seconds West, 269.86 feet to a set iron pin with cap, said point being 75.00 feet normally distant easterly from the proposed centerline of TR 950E; thence South 06 degrees 32 minutes 32 seconds West, 196.02 feet to a set iron pin with cap, said point being 55.00 feet normally distant east from said centerline; thence South 39 degrees 42 minutes 50 seconds East, 30.86 feet to a set iron pin with cap, said point being 50.00 feet normally distant northerly from the proposed centerline of TR 1400N; thence South 87 degrees 46 minutes 26 seconds East, 186.0ETBT1 0 0 1 494.62 456.83(lly)-9()-225(set)-121(iro)-3(n)-129()-2

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27

other than that, probably be a lot of discussion and celebrations and so forth, with that I just want, before I make the lot of us will be on the roads, so make it a great one.

NEXT MEETING

Chair Epperly stated the next meeting of the Board of Trustees is March 29, 2013 on the Macomb campus.